Creating a flourishing organisation





Today's team



Lesley Uren, Korn Ferry
Senior Client Partner
President, EMEA Consulting



Ragnhild Oye, Korn Ferry
Senior Principal
Leadership Development



How the world sometimes sees HR....





WHAT DOES **LOOK LIKE?**



WHAT DOES RADICALLY HUMAN

LOOK LIKE?

The qualities that make us human



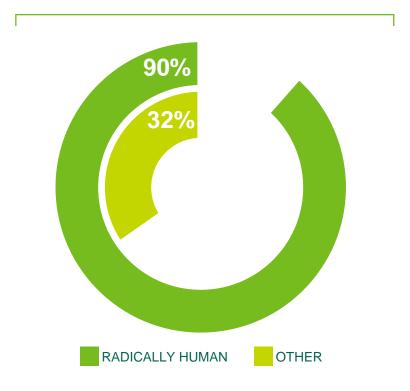
... the very things all organisations need to thrive



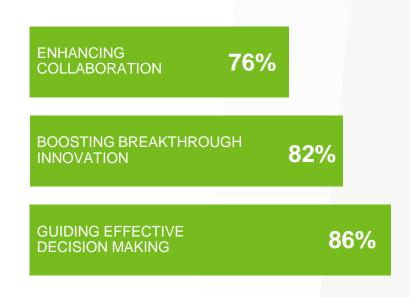


RADICALLY organisations thrive and productivity

Employees in Radically Human organisations are far more engaged



Radically Human organisations are far more productive

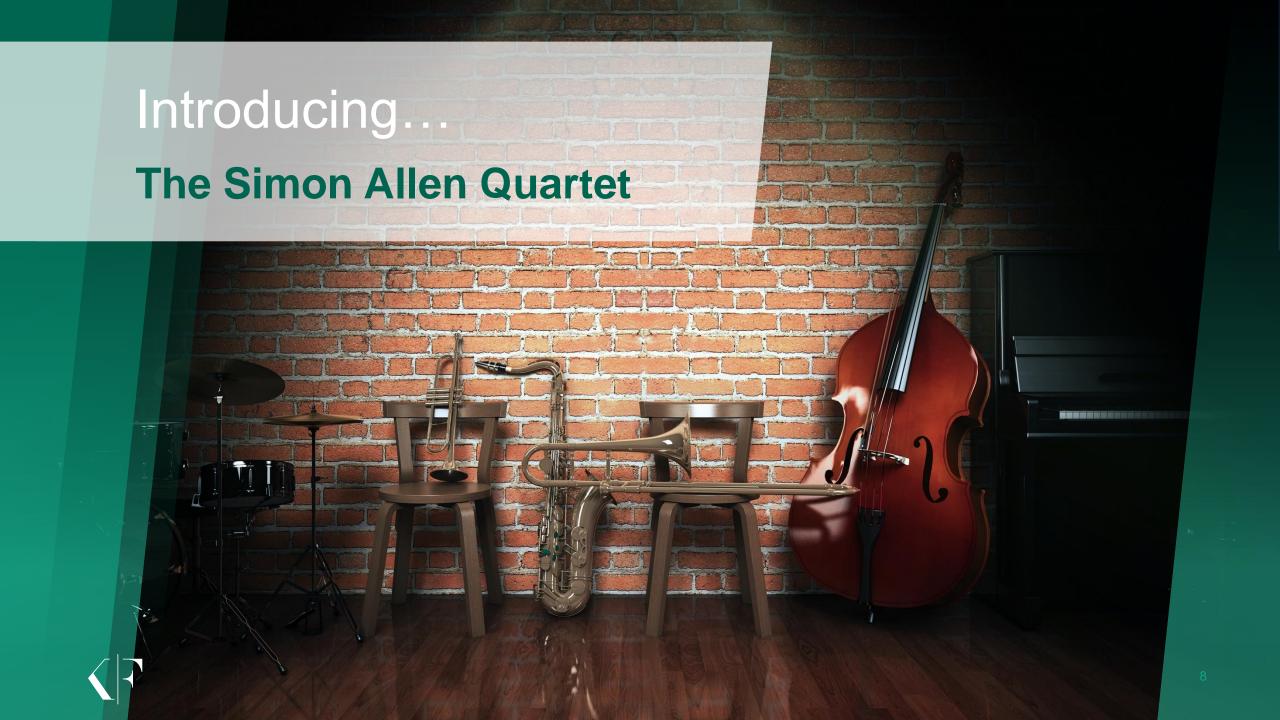




Radically human organisations have three principles at their core







How did the performance make me feel?

Holding slide for SLIDO poll (create word cloud)



Reflection in your tables

- 1. What resonated with us (and our Cathedral) most around the research findings presented?
- 2. Choose three words to describe how it feels to work in our organisation / system currently?
- 3. What more should we do to ensure our 'collective sound' (our work in our Cathedral) comes out well?

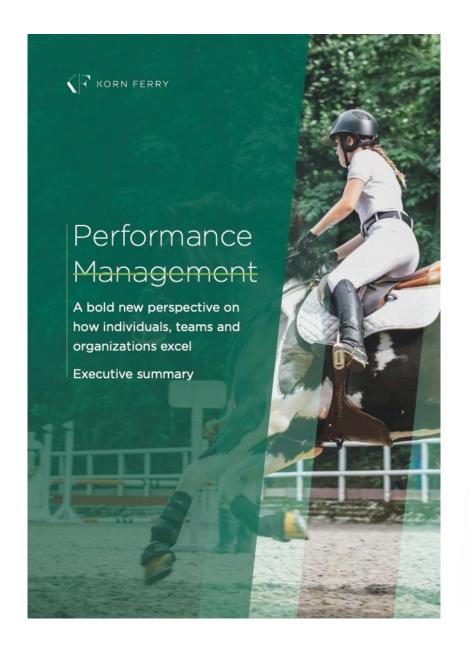


A flourishing, radically human organisation

Behavioural Structural Change Management Organisation and work design Mindset & Skillset Change **Talent Strategy Communications Talent Acquisition** Vision, strategy, purpose -(©) **Leadership and Management Performance Management Role Modelling** and Total Rewards



Let's just take one of these processes







Some of the inspiring people we spoke to about their radically human approach



The opera singer Morgan Pearce



The restaurateur
Bruce Chapman
Co-founder of the
Providore, Singapore



The dancer
Ted Brandsen
Director
Netherlands National
Ballet



The showjumper
Andy Kistler
Former head of the
Swiss National
Showjumping team



The performer
Neil Mullarkey
Performer, author,
communication
coach



The conductor
Jessica Gethin



The rugby player Gordon D'Arcy



The filmmaker
Isabel d`EscragnolleTaunay



The yachtsman
Furio Benussi
Professional sailor
and team manager
of Fast and Furio

"You know, it's actually about regaining a human space where we listen to each other.
Nobody minds the truth, if it's done in a human way with full presence and respect."

Patsy Rodenburg, OBE, British Voice Coach, Author and Theatre Director



Which levers need our attention?

Some references related to cathedrals shown in purple – What else?

Behavioural

Structural



1-2-1's

Leadership and Management Role Modelling

invested and inspired for the duration of the journey

Engage, align and equip leaders, leadership teams and managers to champion and architect the culture journey



Vision, strategy, purpose

Operational plan

Assess for capability gaps. Attract and recruit fresh talent to disrupt groupthink and bring new ways of thinking and acting



Performance Management and Total Rewards *Annual reviews*

Align accountability systems and measures to the desired future state behaviours. Evaluate people not just on 'the what' but 'the how' to achieve better results.



Intact team exercise

A Flourishing Human System in our Cathedral

Process:

- A. Consider the behavioural and the structural levers and discuss in your tables which ones are important for your Cathedral at this moment.
- B. In your intact team, split into two smaller groups One group focuses on the behavioural levers and the other on the structural Identify 1 lever on each side that will require your attention over the next 6-12 months and propose 1-2 key actions.
- C. You will be notified when 10 minutes is left of the exercise. At this point, each smaller group shares their thinking with the whole team to ensure you consider how the two levers and corresponding actions integrate and interact.

Make sure you capture your notes and bring these back for discussion and action with your Cathedral teams.



Six radical actions to set you off on your journey

Redefine performance.
Think broader, think bold, and be human.

Start a conversation. What would "radical" and "human" mean for your organisation.

Take ownership.
Choose to be a leader wherever you are.

Ask how "this new process" can help your people and team to flourish

Connect. Align. Help your people see the red thread from vision to their job.

Inspire a Movement.



The future is radically human

